



**Holland Satellite SmartZone
Local Development Finance Authority (LDFA)
Board of Directors Meeting
December 14, 2022, 12:00 p.m.
Holland City Hall, 270 S River Ave, 2nd floor Training Room**

A. Informational Meeting Agenda

1. Update of goals, priorities, and projects
2. Public Comments/Questions

B. Board of Directors Meeting Agenda

1. Call to Order
2. Public Comments
3. Minute Review/Approval
4. SmartZone Financial Report
5. Furniture Purchase Update
6. Lakeshore Advantage SURGE Center Update
7. Adjourn
 - i. Next Meeting March 22, 2023, City of Holland City Hall

Holland SmartZone LDFA

Board of Directors Meeting
December 2022



Holland
MICHIGAN



LAKESHORE
ADVANTAGE

SURGE

POWERED BY LAKESHORE ADVANTAGE

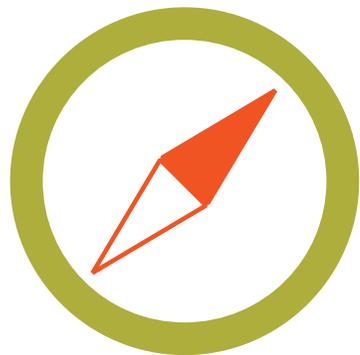
Executive Director's Report

Amanda Chocko, Director of Entrepreneurship

SURGE

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SURGE Metrics



62/62

Entrepreneurs Navigated



33

Member Companies



\$31K+

Capital Raised

Holland Young Professionals



Women of Color Give





Holland Satellite SmartZone Local Development Finance Authority (LDFA) Board of Directors Meeting September 28, 2022, 12:00 p.m.

Members Present: Peter Beukema, Marsha Bishop, Brian Burch, Charley Hasemann, Lynn McCammon, Jill Miller, Randall Schipper, Doug Zylstra and Mike Morin

Ex-Officio Members Present: Greg Barry, Steve Bulthuis and Keith Van Beek

Absent: Vince Bush, Ann Harten, Luciano Hernandez, Fred Molnar, Paul Sachs and Scott Spoelhof.

Lakeshore Advantage Staff: Amanda Chocko and Angela Huesman

City of Holland Staff: Michelle Ferguson

Copies to: City of Holland Clerk, Holland Charter Township Clerk and Ottawa County Clerk

Board of Directors Meeting Agenda

1. Call to Order

A quorum being present the meeting was called to order at 12:04 pm.

2. Public Comments

Brian asked if there were any public comment. As there were no public comments, he moved on to the first order of business.



3. Minute Review/Approval

Motion made by Peter Beukema to approve minutes from the LDFA board meeting held July 20, 2022. Supported by Jill Miller. Motion unanimously approved.

4. Demonstration SURGE member Charles Elwood (Solismatica)

Charles Elwood demonstrated his product. Gave a brief history of how the SURGE center helped him expand his business.

5. SmartZone Financial Report

Lynn McCammon reviewed the financial report through August 31, 2022. Timing of Revenue and Expenses are as expected.

6. Furniture for SURGE Center

Lakeshore advantage has been made aware that the office furniture in the current space is not ideal and it is not enticing members to stay and work at the SURGE center. Lakeshore advantage is requesting the approval to purchase up to \$25,000 in furniture that will be used at the current space and then be brought over to the new SURGE center once completed. Also requested is to make a budget amendment to move the funds from the general infrastructure line item to the capital outlay line item. Motion made by Lynn McCammon to approve the purchase of furniture of up to \$25,000 and to make the budget amendment moving the funds from general infrastructure to capital outlay. Supported by Charley Hasemann. Motion unanimously approved.

7. Lakeshore Advantage SURGE Center Update

Lakeshore Advantage SURGE Center Update – Amanda gave presentation for SURGE center. Angela gave update for Innovation Center project.



8. Adjourn

Motion made by Peter Beukema to adjourn (12:54 pm). Support by Mike Morin. Motion unanimously approved.

i. Next Meeting December 14, 2022, City of Holland City Hall



To: Holland LDFA SmartZone Board
Date: December 14, 2022
Subject: Holland LDFA SmartZone –Budget Performance through November 2022

Summary

LDFA SmartZone Board approved the FY 2023 Budget in March 2022. Attached is the Budget Performance Report through November 30, 2022, which represents 41.67% of the fiscal year (July 1, 2022 through June 30, 2023).

Year-to-date revenues totaled \$484,541, or 92% of budget. The variance is primarily related to the timing of tax receipts. The City of Holland summer tax bills are primarily received in August and September and Holland Charter Township in September and February. Tennant rental income for July through September totaled \$7,200.

Total expenditures through November 30th totaled \$73,488, or 10% of budget. Variances in the contractual administrative accounts are due to timing and are expected to smooth out as the year progresses. Consistent with the prior quarter, the majority of the variance is driven by the contractual expenditures budgeted for infrastructure. In FY2021 the LDFA SmartZone Board approved a \$50,000 contribution towards a project in downtown Holland. \$10,000 was expensed in FY2022 the remainder will be carried over to FY2023 (and the budget amended) as the work is expected to be completed later this year.

When the FY 2023 Budget was adopted, new accounts were added for Surge Rental Income (revenue) and Building Rental/Lease (expense) to track the expenditures related to the new space. These amounts flow through the billing from Lakeshore Advantage. The amounts in these categories through November represent only the first quarter expenses due to timing of the invoices.

The \$25,000 budget amendment reflects the Board's approval of the purchase of furniture at the September 2022 meeting.

Recommendation

It is recommended that LDFA SmartZone Board approve the Financial Report for the month ended November 30, 2022.

Respectfully submitted,
Lynn McCammon

Attachments: November 2022 Monthly Financial Report



Budget Performance Report

Fiscal Year to Date 11/30/22
Exclude Rollup Account

Account	Account Description	Adopted Budget	Budget Amendments	Amended Budget	Current Month Transactions	YTD Encumbrances	YTD Transactions	Budget - YTD Transactions	% Used/ Rec'd	Prior Year Total
Fund Y01 - Smartzone Fund										
REVENUE										
Department 000 - General Revenues										
<i>LOCAL UNIT CONTRIBUTIONS</i>										
450582.C	Contributions from Other Govts From City of Holland	345,000.00	.00	345,000.00	206.09	.00	335,492.92	9,507.08	97	271,710.91
450582.H	Contributions from Other Govts Holland Township	157,300.00	.00	157,300.00	814.59	.00	116,833.43	40,466.57	74	69,419.28
<i>LOCAL UNIT CONTRIBUTIONS Totals</i>		\$502,300.00	\$0.00	\$502,300.00	\$1,020.68	\$0.00	\$452,326.35	\$49,973.65	90%	\$341,130.19
<i>INTEREST AND RENTS</i>										
480665.0	Investment Income General	2,000.00	.00	2,000.00	.00	.00	14.89	1,985.11	1	3,464.48
480665.X	Investment Income Market Adjustment	.00	.00	.00	.00	.00	.00	.00	+++	(12,560.60)
480669.SZ	Rental SmartZone Tennant Income	25,000.00	.00	25,000.00	.00	.00	7,200.00	17,800.00	29	.00
<i>INTEREST AND RENTS Totals</i>		\$27,000.00	\$0.00	\$27,000.00	\$0.00	\$0.00	\$7,214.89	\$19,785.11	27%	(\$9,096.12)
<i>OTHER</i>										
490568	Local Grant	.00	.00	.00	.00	.00	25,000.00	(25,000.00)	+++	.00
<i>OTHER Totals</i>		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$25,000.00	(\$25,000.00)	+++	\$0.00
Department 000 - General Revenues Totals		\$529,300.00	\$0.00	\$529,300.00	\$1,020.68	\$0.00	\$484,541.24	\$44,758.76	92%	\$332,034.07
REVENUE TOTALS		\$529,300.00	\$0.00	\$529,300.00	\$1,020.68	\$0.00	\$484,541.24	\$44,758.76	92%	\$332,034.07
EXPENSE										
Department 240 - Smartzone										
<i>OTHER CURRENT EXPENDITURES</i>										
722804.0	Contractual-Legal General	1,000.00	.00	1,000.00	.00	.00	.00	1,000.00	0	112.00
722805.1	Contractual-Finance Independent Audit	1,000.00	.00	1,000.00	.00	.00	.00	1,000.00	0	1,000.00
722805.3	Contractual-Finance Accounting & Budget	12,360.00	.00	12,360.00	.00	.00	6,180.00	6,180.00	50	3,870.00
722807.C	Contractual-Architect/Engineer Infrastructure Development -City	185,479.00	.00	185,479.00	.00	.00	297.50	185,181.50	0	20,946.00
722807.H	Contractual-Architect/Engineer Infrastructure Development -HCT	62,935.00	.00	62,935.00	.00	.00	.00	62,935.00	0	2,424.00
722807.U	Contractual-Architect/Engineer Infrastructure Development	142,498.00	(25,000.00)	117,498.00	.00	.00	.00	117,498.00	0	.00
722809.61	Contractual-Misc Management Services	150,000.00	.00	150,000.00	.00	.00	37,500.00	112,500.00	25	50,000.00
722809.69	Contractual-Misc Entrepreneurial Programming	51,800.00	.00	51,800.00	.00	.00	6,252.27	45,547.73	12	38,905.82
722809.SZ	Contractual-Misc SmartZone Administrative Service	.00	.00	.00	.00	.00	.00	.00	+++	7,770.00
722809.DDA	Contractual-Misc DDA Services	8,300.00	.00	8,300.00	.00	.00	.00	8,300.00	0	7,900.00
723910.L	Commercial Insurance Premiums Liability Insurance	1,700.00	.00	1,700.00	.00	.00	1,695.00	5.00	100	1,695.00
723942.0	Building Rental/Lease General	84,000.00	.00	84,000.00	.00	.00	21,000.00	63,000.00	25	.00
723955.0	Misc. General	.00	.00	.00	.00	.00	353.92	(353.92)	+++	641.23
723955.M	Misc. Misc Marketing Events	21,000.00	.00	21,000.00	.00	.00	208.88	20,791.12	1	2,572.90
<i>OTHER CURRENT EXPENDITURES Totals</i>		\$722,072.00	(\$25,000.00)	\$697,072.00	\$0.00	\$0.00	\$73,487.57	\$623,584.43	11%	\$137,836.95
<i>CAPITAL OUTLAY</i>										
730970.E	Admin/Legal A&E Engineering/Architect	.00	.00	.00	.00	.00	.00	.00	+++	10,000.00
730980.0	Office Equipment/Furniture General	.00	25,000.00	25,000.00	.00	.00	.00	25,000.00	0	.00
<i>CAPITAL OUTLAY Totals</i>		\$0.00	\$25,000.00	\$25,000.00	\$0.00	\$0.00	\$0.00	\$25,000.00	0%	\$10,000.00



Budget Performance Report

Fiscal Year to Date 11/30/22

Exclude Rollup Account

Account	Account Description	Adopted Budget	Budget Amendments	Amended Budget	Current Month Transactions	YTD Encumbrances	YTD Transactions	Budget - YTD Transactions	% Used/ Rec'd	Prior Year Total
Fund Y01 - Smartzone Fund										
	EXPENSE									
	Department 240 - Smartzone Totals	\$722,072.00	\$0.00	\$722,072.00	\$0.00	\$0.00	\$73,487.57	\$648,584.43	10%	\$147,836.95
	EXPENSE TOTALS	\$722,072.00	\$0.00	\$722,072.00	\$0.00	\$0.00	\$73,487.57	\$648,584.43	10%	\$147,836.95
Fund Y01 - Smartzone Fund Totals										
	REVENUE TOTALS	529,300.00	.00	529,300.00	1,020.68	.00	484,541.24	44,758.76	92%	332,034.07
	EXPENSE TOTALS	722,072.00	.00	722,072.00	.00	.00	73,487.57	648,584.43	10%	147,836.95
Fund Y01 - Smartzone Fund Totals		(\$192,772.00)	\$0.00	(\$192,772.00)	\$1,020.68	\$0.00	\$411,053.67	(\$603,825.67)		\$184,197.12
	Grand Totals									
	REVENUE TOTALS	529,300.00	.00	529,300.00	1,020.68	.00	484,541.24	44,758.76	92%	332,034.07
	EXPENSE TOTALS	722,072.00	.00	722,072.00	.00	.00	73,487.57	648,584.43	10%	147,836.95
	Grand Totals	(\$192,772.00)	\$0.00	(\$192,772.00)	\$1,020.68	\$0.00	\$411,053.67	(\$603,825.67)		\$184,197.12



Sold To:

Lakeshore Advantage - SURGE

201 W Washington Ave #410
Zeeland MI 49464

Contact: Katie DeGross

Email: katie.degross@lakeshoreadvantage.com

Ship To:

Interphase Interiors

2740 29th St SE, Dock 3 & 4
Grand Rapids MI 49512

Contact: Josh Durkee

Email:

Lakeshore Advantage_SURGE Final Proposal_12.9.22

Sales Person: Lauren Hughes 616.719.6465

Item	Qty.	Product	Unit	Extended
1	8	HCCE-HPS3-1 HIGH TABLES HC, Cappellini, Hi Pad, High Stool, Leather	\$1,139.00	\$9,112.00
		Seat 1 Color ,70-56 SIENA GRD L Base Color ,6R-48 MATTE ANTHRACITE GRD A		
2	12	S7S-44-0H CONF ROOMS Maari, 4 Leg Side Chair, Poly Seat and Back, No Arms, Plastic Glide	\$181.20	\$2,174.40
		Seat 1 Color ,TR-G GRAY TONE GRD A Frame Color ,TR-PLS SMOOTH PLASTER GRD A		
3	4	S7SB-44-0H TELE BOOTHS Maari, 4 Leg Bar Height Stool, , Poly Seat and Back, No Arms, Plastic Glide	\$264.50	\$1,058.00
		Seat 1 Color ,TR-1K WREN GRD B Frame Color ,TR-1K WREN GRD B		
4	1	SZT-20-721MA1 OFFICE COORD Zody Task, Fab St,Mesh Bk,4D,Pal,BkLk,SynTlt,Foam,Adj St,Alum Bs,HrdCstr	\$645.46	\$645.46
		Seat 1 Color (RP) RECHECK KVADRAT (RP) GRD D Seat 1 Color ,RP-A 115 GRD D Back 1 Color (Inside) (MA) ZODY MESH (MA) GRD A Back 1 Color (Inside) ,MA-3 WELLNESS GRD A Trim Color ,TR-UFM SNOW GRD C Base Color ,PM-P POLISHED ALUMINUM GRD C		
5	1	TJRA-2970-LJSNCXG OFFICE COORD Upside,Table,29"x70",Lam,Eb3,Std,No Co,C-Leg,Single Stage, Simple Paddle	\$607.22	\$607.22
		Worktop Surface Color ,H-WL LINEN GRD A Worktop Edge Color-Users ,HP-KP FIELD ELM GRD A Edge ,TR-PLS SMOOTH PLASTER GRD A Base Color 1A		

Item	Qty.	Product	Unit	Extended
6	1	NT1LWG NeatTech, Gen 1, Large, Pinstripe White/Gray Trim	\$94.07	\$94.07
7	1	ULXS-1366 Masters Series,Modesty Panel,Lam,13"Hx66"W	\$125.67	\$125.67
		Modesty Surface Color ,H-WL LINEN GRD A Modesty Trim Color ,HP-WL LINEN GRD A		
8	1	JLPD-0236-SJA X Series,27.5"H x 36"W,Lateral File,File,Ptd Drawer Front,Proud,Ptd Lock Bar,Attached,J Pull,Glides	\$251.15	\$251.15
		,TR-PLS SMOOTH PLASTER, GRADE A ,LR-BP CHROME, GRADE A		
9	1	JTPL-1836-JYJYS X Series, Common Top, Prd Frnt, Lam Top, 18.75Dx36W, 3mm Plstc Usr, 1mm LH,3mm Bck,1mm RH	\$89.22	\$89.22
		Worktop Surface Color ,H-KP FIELD ELM GRD B Worktop Edge Color-Users ,HP-KP FIELD ELM GRD A Edge		
10	4	H-881BL Uline Anti-Fatigue Mat - 58" thick, 2 x 3', Black	\$48.33	\$193.32
11	1	CREDIT Haworth Additional Credit	(\$307.32)	(\$307.32)
12	1	LABOR DELIVERY AND INSTALLATION	\$1,330.00	\$1,330.00

Sub Total: \$15,373.19
Tax: \$0.00
Total: \$15,373.19

Terms & Conditions - Interphase Office Interiors, Inc.**Payment Terms**

Interphase, Inc. shall make every effort to deliver and install all products as quickly as possible. However, any delivery and/or installation dates quoted to Customer are approximate and the Interphase obligation shall be only to deliver and/or install the products within a reasonable time. Also, due to certain factory shipment schedules, it is possible that Interphase will be able to deliver and install only portions of the job at a time. Therefore, payment shall be made in accordance with the following terms:

1. All prices are FCA manufacturer point of shipment unless otherwise specified.
2. Terms are net 10 days from date of invoice. Customer will be invoiced for items as delivered. In no case is payment to be withheld for acceptable products should any portion of the job be unacceptable or undelivered. If any products are unacceptable or undelivered, the Customer must pay the balance of the invoice within 10 days, but may withhold the lesser amount of 10% of the total invoice or the value of the unacceptable products. The remaining balance is due 10 days after final delivery.
3. All materials are subject to Michigan State Sales Tax or other applicable State Sales Tax.
4. Interphase requires a deposit equaling 50% due at time of order (100% deposit for COM & COL). Said deposit will be applied to Customer's account until such product is delivered and invoiced. Each invoice, less its proportionate share of the deposit, will be due and payable according to the above terms and conditions. Other progress payments, as well as a deposit for delivery and/or installation, may be required throughout the order cycle depending on specific circumstances for each Buyer and order.
5. All orders are subject to credit approval.
6. An order is not cancelable once the order is confirmed by the vendor or manufacturer of the product, regardless of whether such confirmation is provided to Customer. Quick ships and fabric orders are not cancelable.
7. Customer agrees that the seller may pass through to Customer any charges, costs or fees that it incurs as result of Customer paying Seller through use of a credit card, debit card, credit facility or wire fees, and that such passed through charges, costs or fees may be subject to sales or use tax.
8. If Customer is unwilling or unable to accept delivery or installation of the products according to the specified schedule, the products will be stored at Customer's expense. Customer agrees to be invoiced for 100% of the invoice, to be paid within 10 days. In addition, Customer shall pay a warehouse charge payable monthly beginning after 30 days of warehouse storage. Extra handling of product will be charged at our normal hourly rate. This could be a result of Customer's site not being ready or site conditions that impair installation.
9. Interphase retains, and Customer hereby grants to Interphase, a security interest in the products to secure the purchase price therefore. The products shall remain personal property regardless of being fixed to any real property. If Customer defaults in the payment of the purchase price when due, Interphase shall have all rights and remedies granted by the Uniform Commercial Code. A finance charge of 1.5% per month (annual percentage rate 18%) will be charged on all past due balances. Customer shall pay all collection costs and attorney's fees in the event that the debt or any part thereof is referred to a collection agency or attorney.

General Terms

10. The quotation contained herein has been reviewed and approved by an authorized Customer representative for correct product, fabric, finishes and quantities. In addition, Interphase must have the opportunity to physically take its own measurements of the space to assure accuracies of custom ordered products. If actual measurements are not possible and Interphase must order from construction drawings and they are inaccurate, any extra expenses are Customer's responsibility. Any services rendered to Customer to change or modify the specification and layout before or during installation will be charged to Customer at prevailing rates. If such changes or modifications result in additional products, parts, materials or labor, they will be billed to Customer at prevailing rates. A restocking fee, based on product cost and vendor policies, will be assessed on all changes made after acknowledgement date, or for any product cancellations.

11. Customer acknowledges that the products are manufactured by others. AS BETWEEN CUSTOMER AND INTERPHASE, THE GOODS ARE OTHERWISE "AS IS WHERE IS" WITH ALL FAULTS AND INTERPHASE MAKES NO EXPRESS, IMPLIED OR STATUTORY WARRANTIES, ALL OF WHICH ARE DISCLAIMED AND EXCLUDED BY INTERPHASE INCLUDING, WITHOUT LIMITATION, ANY WARRANTY OF MERCHANTABILITY, NON-INFRINGEMENT, SUITABILITY FOR A PARTICULAR PURPOSE OR USE, EXCEPT THOSE MADE BY THE MANUFACTURER OF THE PRODUCTS. No third party, including any employee or agent of Interphase, is authorized to make any representation, promise, or warranty concerning the goods and any statements made by those parties are not binding on Interphase unless in writing signed by an authorized representative of Interphase. Any technical advice furnished by Interphase or its employees or agents is for Customer's convenience only and Interphase assumes no obligation or liability for the advice given or the results obtained from that advice. Any claim must be made to Interphase in writing within five (5) days after delivery or installation of the products and if no claim is received by Interphase, Customer will have waived any such claim.

12. No liability shall accrue against Interphase as a result of breach of terms and conditions caused by any strike, act of God, lockout, accident, or delay beyond its control.

13. Merchandise shipped direct to Customer will be the responsibility of Customer except as otherwise agreed in writing. The receiving Customer is responsible to inspect merchandise immediately upon receipt and file any necessary freight claims with freight provider.

Installation & Delivery Terms

14. Delivery and installation charges will be billed to Customer by separate invoice. Delivery and installation charges are not incurred by Customer until such services are provided by Interphase.

15. Change of Scope - Before or during installation, Customer may request additional services outside of the original project scope. A signed Change Order is required before additional services can commence. Layout changes during installation may result in additional product needs that could cause delays in the completion of the furniture installation and may result in additional charges.

16. Floor Protection - Interphase will provide necessary floor protection per building requirements. If other specific or extraordinary protection is needed, Customer must notify Interphase before the work begins.

17. Electrical Work - Unless specifically indicated, electrical work in the following areas is not included:

a. Electrical Wiring to the Space

b. Hardwiring of Feeds

Interphase can make arrangements for these services and Interphase will bill Customer accordingly.

18. Delivery - Free and clear access to docks and elevators for deliveries is required. Special arrangements or considerations must be noted prior to accepting the service proposal. Carry up delivery will result in additional charges.

19. Work Environment - Free and clear access to the work site for delivery, staging and installation is required. Electricity, heat, hoisting, lighting and elevator service will be furnished as required without charge to Interphase. Floors covered by this proposal shall be smooth, level and free from debris, and concrete subject to dampness shall be waterproofed prior to delivery and installation of merchandise.

NOTE: Furniture deliveries/installations should not be performed side-by-side with other construction trades. The overlap in building construction and furniture installation increases the potential of additional costs brought about due to the quantity of personnel and equipment with simultaneous deadlines. Any damage caused by other trades will be the Customer's responsibility.

20. Working Hours - Normal delivery and installation services (including drive time) are conducted between the hours of 7:00 AM and 4:00 PM Eastern Time, Monday through Friday, excluding holidays. Services performed times and/or days other than normal may result in additional charges which may or may not include overtime billed at 1.5 times standard billing rates.

21. Staging Areas - Staging areas will be provided by Customer on the same floor and within the workspace.

22. Timeframes - Changes in the number of days allowed to complete the delivery and installation may result in additional charges.

23. Rework Preparation - Workstations, files, drawers, etc. shall be emptied/boxed/clear of space before the arrival of installation crews.

24. Trash Removal - Interphase will remove and discard trash related to the delivery and installation of furniture.

25. Final Cleaning - Interphase will wipe down the installed furniture after installation. Excessive cleaning necessary due to debris and dust by other trades is not included.

- 26. Punch List - Interphase will provide a project punch list to Customer upon significant completion of the installation.
- 27. Interphase will not be liable for damages not caused by its actions or negligence.
- 28. Insurance – Interphase will carry public liability, worker’s compensation, property damage and automobile/truck insurance. Fire, tornado, earthquake, flood, vehicle, general liability and other causality insurance related to the job site, the product, or the transit of the product will be provided and paid by Customer. Customer shall be solely responsible for insurance coverage for the product from the time ownership passes to Customer, under these Terms and Conditions.

Pricing subject to change daily. A 50% deposit is required at time of order entry.

Customer Signature

Date

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FIRE





HAWORTH FERN & HALL
THE HEALTH CARE EDITION
MODEL SF-100 751441



HAWORTH



**HAWORTH FERN X HALO
THE MASTER CHIEF EDITION
MODEL SFE-U0-7S14A1**

SURGE ACADEMY

CUSTOMER DISCOVERY PROGRAM



INVESTOR READINESS PROGRAM



MARKETING SERIES



Innovation Center Update



EXTERIOR DEVELOPMENT



7TH STREET_WEST



COLLEGE AVE._SOUTHWEST



COLLEGE AVE._NORTH



7TH STREET_EAST

THANK YOU!

Questions

SURGE

POWERED BY LAKESHORE ADVANTAGE



Holland Satellite SmartZone Local Development Finance Authority (LDFA) Board of Directors Meeting Calendar

The regular meetings of the Holland SmartZone Local Development Financing Authority for 2023 are scheduled as follows:

Location	Date	Time
Holland City Hall	Wednesday, March 22 nd	12:00pm
Holland City Hall	Wednesday, June 21 st	12:00pm
Holland City Hall	Wednesday, September 27 th	12:00pm
Holland City Hall	Wednesday, December 13 th	12:00pm

Meeting Location Address:

City of Holland City Hall	270 S River Ave Holland, MI 49423	Training Room
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